Local Government

CONTACT PERSON

1.1 GENERAL GOVERNMENT – EFFICIENCY					
	2007				
	2.2%				

Efficiency Measure

Operating costs for governance and corporate management as a percentage of total municipal operating costs.

Objective

Efficient municipal government.

Notes & Key Factors for Understanding Results

The formula for the local government measure was changed in 2007 to align it with the formula for operating costs used by other efficiency measures.

SLC 91 0205 13 Financial Information Return.

Fire Services

CONTACT PERSON

2.1 FIRE SERVICES – EFFICIENCY					
	2007	2006	2005		
	\$1.23	\$1.14	\$1.42		

Efficiency Measure

Operating costs for fire services per \$1,000 of assessment.

Objective

Efficient fire services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 1102 13 Financial Information Return.

Police Services

CONTACT PERSON

3.1 POLICE SERVICES – EFFICIENCY					
	2007	2006	2005		
	\$474.33	\$427.48	\$413.71		

Efficiency Measure

Operating costs for police services per person.

Objective

Efficient police services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 1203 13 Financial Information Return.

	3.2 VIO	LENT CRIME R	ATE - EFFECTI\	/ENESS	
	2007	2006	2005	2004	2003
	29.07	25.78	34.26	28.49	22.09
Effectiveness Violent crime ra Objective Safe communit	ate per 1,000 per	sons.			
Notes & Key F	actors for Unde	erstanding Resu	ilts		
SLC 92 1258 07 F	inancial Information				
			RATE - EFFECT		
	2007	2006	2005	2004	2003
	58.15	56.42	74.53	79.75	88.04
SLC 92 1259 07 F	inancial Information	Return.			
			TE - EFFECTIVI		
	2007	2006	2005	2004	2003
	166.69	166.00	148.19	145.63	149.33
Effectiveness Total crime rate Objective	e per 1,000 perso	ons (Criminal Co	de offences, exc	luding traffic).	
Safe Communi	ties. Factors for Unde	erstanding Resu	ılts		

	3.5 YO	UTH CRIME RA	TE - EFFECTI	VENESS
	2007	2006	2005	
	50.57	202.05	175.43	
Effectiveness Youth crime ra	Measure te per 1,000 yout	hs.		
Objective				
Safe Commun	ities.			
	ities. Factors for Unde	erstanding Resu	lts	
		erstanding Resu	lts	
Notes & Key I	Factors for Unde			eive pre-charge resolutions such

Roads

CONTACT PERSON

	4.1 PAVED ROADS – EFFICIENC					
	2007	2006	2005			
	\$694.23	\$583.41	\$895.01			
Efficiency Mea Operating costs Objective	asure s for paved (harc	l top) roads per l	lane kilometre.			

Efficient maintenance of paved roads.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 2107 13 Financial Information Return.

		UNPAVED RO		CY	
	2007	2006	2005		
	\$1757.95	\$1962.30	\$1789.97		
Objective Efficient mainte	s for unpaved (lo		er lane kilometre		
	fficiency measures v Financial Information	-	5 to improve the defi	nition of operating o	costs.
			E OF ROADS – E	FFICIENCY	
	2007	2006	2005		
	\$1809.55	\$1799.76	\$2068.11		
	maintenance of	roads. erstanding Resu	ılts		
Efficient winter Notes & Key F Formulas for all ef	Factors for Unde	erstanding Reso were changed in 200	JIts 5 to improve the defi	nition of operating o	costs.
Efficient winter Notes & Key F Formulas for all ef	Factors for Unde	erstanding Resu were changed in 200 n Return.	5 to improve the defi		costs.
Efficient winter Notes & Key F Formulas for all ef	Factors for Unde	erstanding Resu were changed in 200 n Return.			costs. 2003
Efficient winter Notes & Key F Formulas for all ef	Factors for Under fficiency measures v Financial Information 4.4 ADEQU	were changed in 200 n Return.	5 to improve the defi	CTIVENESS	
Efficient winter Notes & Key F Formulas for all ef SLC 91 2204 13 F Effectiveness Percentage of Objective Pavement cond	Factors for Under fficiency measures w Financial Information 4.4 ADEQU 2007 100% Measure paved lane kilom dition meets mur	erstanding Resu were changed in 200 n Return. ACY OF PAVED 2006 100%	5 to improve the defi ROADS - EFFE 2005 57.1% condition is rated	CTIVENESS 2004 58.6%	2003 61.3%

4.5 WINTER EVENT RESPONSES - EFFECTIVENESS						
	2007	2006	2005	2004	2003	
	100%	100%	100%	100%	100%	

Effectiveness Measure

Percentage of winter events where the response met or exceeded locally determined municipal service levels for road maintenance.

Objective

Appropriate response to winter storm events.

Notes & Key Factors for Understanding Results

SLC 92 2251 07 Financial Information Return.

Conventional Transit

CONTACT PERSON

5.1 COI	NVENTIONAL T	RANSIT – EFFI	CIENCY
2007	2006	2005	
\$3.36	\$3.35	\$3.37	

Efficiency Measure

Operating costs for conventional transit per regular service passenger trip.

Objective

Efficient conventional transit services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.

SLC 91 2302 13 Financial Information Return.

5.2 CONVENTIONAL TRANSIT RIDERSHIP - EFFECTIVENESS								
<u>2007</u> 2006 2005 2004 2003								
	9.20	9.41	8.46	6.43	6.64			
	Effectiveness Measure Number of conventional transit passenger trips per person in the service area in a year.							
Objective Maximum utiliza	ation of municipa	Il transit services	5.					
Notes & Key F	actors for Unde	erstanding Resu	ults					
SLC 92 2351 07 F	inancial Information	Return.						

Wastewater (Sewage)

CONTACT PERSON

6.1 WASTEWATER COLLECTION – EFFICIENCY					
	2007	2006			
	\$10197.09	\$8351.11			
Efficiency Mea Operating costs	asure s for the collectio	n of wastewater			
Objective Efficient munici	ipal wastewater o	collection service			
Notes & Key F	actors for Unde	erstanding Resu			
	ficiency measures w inancial Information	•			
In 2006, the definit	tion of kilometres of	wastewater main wa			

	Municipal Fenol	mance Measurem	ient Program • 200	7 RESULTS	
6.	2 WASTEWAT	ER TREATMEN	T AND DISPOSA	L – EFFICIENC	Y
	2007	2006	2005		
	\$245.92	\$306.26	\$245.97		
Objective	for the treatme	nt and disposal o	of wastewater per sposal services.	megalitre.	
Notes & Key Fa	actors for Unde	erstanding Resu	ults		
Formulas for all eff	iciency measures w	vere changed in 200	5 to improve the defi	nition of operating c	osts.
One megalitre equ	als 1,000,000 litres	or 1,000 cubic metr	es.		
c .	nancial Information				
	63 WASTEW	ATER INTEGRA	ATED SYSTEM -	EFFICIENCY	
	2007	2006	2005	LITIOLENOT	
-	\$686.34	\$747.25	\$521.14		
Notes & Key Fa	actors for Unde	-	J Its 15 to improve the defi	nition of operating c	osts.
	als 1,000,000 litres	or 1,000 cubic metr	es.		
SIC 01 0100 10 E					
SEC 91 3109 13 FI	nancial Information	Return.			
SLC 91 3109 13 FI	6.4 WASTEV	VATER MAIN B	ACKUPS - EFFE		
SEC 91 3109 13 F	6.4 WASTEW 2007	VATER MAIN B 2006	2005	2004	2003
SLC 91 3109 13 F	6.4 WASTEV	VATER MAIN B			2003 5.19
Effectiveness I Number of wast	6.4 WASTEV 2007 61.31 Measure	VATER MAIN B. 2006 24.82	2005	2004 5.86	5.19
Effectiveness I Number of wast Objective Municipal sewa	6.4 WASTEV 2007 61.31 Measure tewater main bac ge management	VATER MAIN B. 2006 24.82 ckups per 100 ki	2005 35.77 lometres of waste	2004 5.86 ewater main in a	5.19 year.
Effectiveness I Number of wast Objective Municipal sewa	6.4 WASTEV 2007 61.31 Measure tewater main bac ge management	VATER MAIN B. 2006 24.82 ckups per 100 ki	2005 35.77 lometres of waste	2004 5.86 ewater main in a	5.19 year.

	2007	2006	2005	2004	2003
	0%	.001%	0%	0%	7.17%
Effectiveness Percentage of	measure	nated to have by-p	assed treatme	nt.	
Objective Municipal sewa	age management	practices preven	t environmenta	l and human hea	alth hazards.
Notes & Key F	actors for Unde	erstanding Resul	ts		

Storm Water

CONTACT PERSON

	7.1 URBAN ST	ORM WATER	ANAGEMENT -
	2007	2006	
	\$372.65	\$247.34	
kilometre of dra Objective	s for urban storm		nent (collection, treatm
Notes & Kev F	actors for Unde	erstanding Res	llts
Holes a ney i		standing rest	
	<i>c</i>	una al an an dia 000	
Formulas for all ef	ficiency measures w	ere changed in 200	5 to improve the definition o
In 2006, the defini retained.	tion of kilometres of	drainage system wa	s redefined to eliminate con
Reported by muni	cipalities with a sepa	arate storm water sy	stem.
SLC 91 3207 13 F	inancial Information	Return.	

	7.2 RURAL ST	FORM WATER M
	2007	2006
	\$-	\$-
Efficiency Mea Operating costs kilometre of dra	s for rural storm v	water manageme
Objective Efficient rural st	torm water mana	agement.
Notes & Key F	actors for Unde	erstanding Resu
-		_
Formulas for all eff	iciency measures w	vere changed in 200
In 2006, the definit retained	ion of kilometres of	drainage system wa
Reported by munic	palities with a sepa	arate storm water sy
SLC 91 3208 13 F	inancial Information	Return.

Drinking Water

CONTACT PERSON

8.1 DRINK	ING WATER TR	REATMENT – EF	FICIE
2007	2006	2005	
\$282.41	\$295.72	\$257.86	

Efficiency Measure

Operating costs for the treatment of drinking water per megalitre.

Objective

Efficient municipal water treatment services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.

One megalitre equals 1,000,000 litres or 1,000 cubic metres.

SLC 91 3307 13 Financial Information Return.

	8.2 DRINK	ING WATER DIS		EFFICIENCY
	2007	2006		
	\$8204.50	\$8756.77		
		tion of drinking w	ater per kilometi	re of water distribution pipe.
Objective Efficient munici	pal water distrib	ution services.		
Notes & Key F	actors for Und	erstanding Resu	ults	
· · · · · · · · · · · · · · · · · · ·				
Formulas for all eff	iciency measures v	were changed in 200	5 to improve the de	finition of operating costs.
				Irants were eliminated.
SLC 91 3310 13 F		-		
				1 – EFFICIENCY
	2007	2006	2005	
	\$653.66	\$702.17	\$636.13	
Efficiency Mea Operating costs (Integrated Sys	for the treatme	ent and distributio	n of drinking wa	ter per megalitre.
Objective Efficient munici	pal water syster	m (Integrated Sys	stem).	
Key Factors fo	r Understandi	ng Performance		
Formulas for all eff	iciency measures	were changed in 200	5 to improve the de	finition of operating costs.
	ala 1 000 000 litraa	4 000 11 1		
One meganite equ	ais 1,000,000 littes	s or 1,000 cubic metr	es.	

	2007	2006	2005	2004	2003
	11.18	20.65	.096	0	21.00
	Measure per of days when municipal water			the Medical Offic	cer of Health,
Objective Water is safe a	nd meets local n	eeds.			
Notes & Key F	actors for Unde	erstanding Resi	ults		
SLC 92 3355 07 F	inancial Information	Return			
	8.5 BF	REAKS IN WATE	ER MAINS - EFI	ECTIVENESS	
	8.5 BF 2007		ER MAINS - EFI 2005	ECTIVENESS 2004	2003
		REAKS IN WATE			2003 10.42
Effectiveness Number of wate Objective Improve system	2007 12.21 Measure er main breaks p	REAKS IN WATE 2006 9.92	2005 14.50	2004 6.11	10.42
Number of wate Objective Improve system	2007 12.21 Measure er main breaks p n reliability.	EAKS IN WATE 2006 9.92 er 100 kilometre	2005 14.50 s of water distrib	2004 6.11	10.42
Number of wate Objective Improve system	2007 12.21 Measure er main breaks p	EAKS IN WATE 2006 9.92 er 100 kilometre	2005 14.50 s of water distrib	2004 6.11	10.42

Solid Waste Management (Garbage)

CONTACT PERSON

	9.1 <u>G</u> /	ARBAGE COLLE	ECTION - EFFICI	ENCY
	2007	2006	2005	
	\$585.43	\$559.78	\$471.75	
Efficiency Mea		llection per tonne	e or per househol	d. (Specify)
Objective Efficient munici	ipal garbage col	ection services.		
Notos 8 Kov E	actors for Und	erstanding Res	ulte	
Formulas for all ef	ficiency measures v	vere changed in 200	5 to improve the defi	nition of operating costs.
	-	•	·	1 0
SLC 91 3403 13 F	inancial Information	n Return.		
	Q	2 GARBAGE D	ISPOSAL – EFFI	CIENCY
				oleito l
	2007	2006	2005	
	2007	2006	2005	
	2007 \$60.87	2006 \$53.91	2005 \$72.08	
	\$60.87			
Efficiency Mea	\$60.87			
Efficiency Mea	\$60.87	\$53.91	\$72.08	. (Specify)
Operating costs	\$60.87	\$53.91		. (Specify)
•	\$60.87	\$53.91	\$72.08	. (Specify)
Operating costs Objective	\$60.87 asure s for garbage dis	\$53.91	\$72.08	. (Specify)
Operating costs Objective	\$60.87	\$53.91	\$72.08	. (Specify)
Operating costs Objective Efficient munici	\$60.87 asure s for garbage dis	\$53.91 sposal per tonne posal services.	\$72.08 or per household	. (Specify)
Operating costs Objective Efficient munici	\$60.87 asure s for garbage dis	\$53.91	\$72.08 or per household	. (Specify)
Operating costs Objective Efficient munici	\$60.87 asure s for garbage dis	\$53.91 sposal per tonne posal services.	\$72.08 or per household	. (Specify)
Operating costs Objective Efficient munici	\$60.87 asure s for garbage dis	\$53.91 sposal per tonne posal services.	\$72.08 or per household	. (Specify)
Operating costs Objective Efficient munici	\$60.87 asure s for garbage dis	\$53.91 sposal per tonne posal services.	\$72.08 or per household	. (Specify)
Operating costs Objective Efficient munici	\$60.87 asure s for garbage dis	\$53.91 sposal per tonne posal services.	\$72.08 or per household	. (Specify)
Operating costs Objective Efficient munici Notes & Key F	\$60.87 asure s for garbage dis ipal garbage dis factors for Und	\$53.91 sposal per tonne posal services. erstanding Rest	\$72.08 or per household ults	
Operating costs Objective Efficient munici Notes & Key F	\$60.87 asure s for garbage dis ipal garbage dis factors for Und	\$53.91 sposal per tonne posal services. erstanding Rest	\$72.08 or per household ults	. (Specify)

	2007	2006	2005	
	\$207.44	\$216.24	\$183.79	
Efficiency Me	asure			
•		diversion (recyc	ling) per tonne o	per household. (Specify)
Objective			0,1	
•	cipal solid waste o	diversion (recycli	ing) services.	
Notes & Key	Factors for Unde	erstanding Res	ults	
Formulas for all e	fficiency measures v	were changed in 200	05 to improve the de	finition of operating costs.
SLC 91 3604 13	Financial Information	n Return.		
9.4	SOLID WASTE N	MANAGEMENT	(INTEGRATED S	SYSTEM) – EFFICIENCY
9.4	SOLID WASTE N 2007	MANAGEMENT 2006	(INTEGRATED S 2005	SYSTEM) – EFFICIENCY
9.4				SYSTEM) – EFFICIENCY
	2007 \$102.69	2006	2005	SYSTEM) – EFFICIENCY
Efficiency Me	2007 \$102.69 asure	2006 \$90.33	2005 \$102.83	
Efficiency Me Average opera	2007 \$102.69 asure ating costs for sol	2006 \$90.33	2005 \$102.83	SYSTEM) – EFFICIENCY , disposal and diversion) per
Efficiency Me Average opera tonne or per h	2007 \$102.69 asure	2006 \$90.33	2005 \$102.83	
Efficiency Me Average opera tonne or per he Objective	2007 \$102.69 asure ating costs for sol ousehold. (Speci	2006 \$90.33 lid waste manag	2005 \$102.83 ement (collection	, disposal and diversion) per
Efficiency Me Average opera tonne or per he Objective	2007 \$102.69 asure ating costs for sol	2006 \$90.33 lid waste manag	2005 \$102.83 ement (collection	, disposal and diversion) per
Efficiency Me Average opera tonne or per he Objective Efficient munic	2007 \$102.69 asure ating costs for sol ousehold. (Speci	2006 \$90.33 lid waste manag ify) management (In	2005 \$102.83 ement (collection tegrated System)	, disposal and diversion) per
Efficiency Me Average opera tonne or per he Objective Efficient munic	2007 \$102.69 asure ating costs for sol ousehold. (Speci	2006 \$90.33 lid waste manag ify) management (In	2005 \$102.83 ement (collection tegrated System)	, disposal and diversion) per
Efficiency Me Average opera tonne or per he Objective Efficient munic	2007 \$102.69 asure ating costs for sol ousehold. (Speci	2006 \$90.33 lid waste manag ify) management (In	2005 \$102.83 ement (collection tegrated System)	, disposal and diversion) per
Efficiency Me Average opera tonne or per he Objective Efficient munic	2007 \$102.69 asure ating costs for sol ousehold. (Speci	2006 \$90.33 lid waste manag ify) management (In	2005 \$102.83 ement (collection tegrated System)	, disposal and diversion) per
Efficiency Me Average opera tonne or per he Objective Efficient munic Notes & Key I	2007 \$102.69 asure ating costs for sol ousehold. (Speci cipal solid waste r	2006 \$90.33 lid waste manag ify) management (In erstanding Res	2005 \$102.83 ement (collection tegrated System) ults	, disposal and diversion) per

		9.5 COMP OF GARBAGE		η ματεριαί ς	
	COLLECTION	EFFECTI			
	2007	2006	2005	2004	2003
	0	13.17	19.10	13.80	23.63
		l in a year concer s.	ning the collectic	on of garbage an	nd recycled
	age collection of	garbage and rec	ycled materials.		
Notes & Key F	actors for Unde	erstanding Resu	lits		
SLC 92 3452 07 F	inancial Informatior	n Return.			
			WASTE MANA	GEMENT FACIL	ITIES
		INICIPAL SOLID		GEMENT FACIL	ITIES
				GEMENT FACIL 2004	ITIES 2003
	UMBER OF MU	INICIPAL SOLID EFFECTI	VENESS		
	UMBER OF MU 2007	NICIPAL SOLID EFFECTI 2006	VENESS 2005	2004	2003
9.6 N	UMBER OF MU 2007 3	NICIPAL SOLID EFFECTI 2006	VENESS 2005	2004	2003
9.6 N Effectiveness	UMBER OF MU 2007 3 Measure	NICIPAL SOLID EFFECTI 2006 3	VENESS 2005 3	2004 3	2003 3
9.6 N Effectiveness Total number o	UMBER OF MU 2007 3 Measure f solid waste ma	INICIPAL SOLID EFFECTI 2006 3 anagement faciliti	VENESS 2005 3	2004 3	2003 3
9.6 N Effectiveness Total number o Environment Co	UMBER OF MU 2007 3 Measure	INICIPAL SOLID EFFECTI 2006 3 anagement faciliti	VENESS 2005 3	2004 3	2003 3
9.6 N Effectiveness Total number o Environment Co Objective	UMBER OF MU 2007 3 Measure f solid waste ma ertificate of Appr	INICIPAL SOLID EFFECTI 2006 3 anagement facilitie roval.	VENESS 2005 3 es owned by the	2004 3 municipality wit	2003 3
9.6 N Effectiveness Total number o Environment Co Objective	UMBER OF MU 2007 3 Measure f solid waste ma ertificate of Appr	INICIPAL SOLID EFFECTI 2006 3 anagement faciliti	VENESS 2005 3 es owned by the	2004 3 municipality wit	2003 3
9.6 N Effectiveness Total number o Environment Co Objective Context for soli	UMBER OF MU 2007 3 Measure f solid waste ma ertificate of Appr d waste manage	INICIPAL SOLID EFFECTI 2006 3 anagement facilitie roval.	VENESS 2005 3 es owned by the	2004 3 municipality wit	2003 3
9.6 N Effectiveness Total number o Environment Co Objective Context for soli	UMBER OF MU 2007 3 Measure f solid waste ma ertificate of Appr d waste manage	INICIPAL SOLID EFFECTI 2006 3 anagement facilitie roval.	VENESS 2005 3 es owned by the	2004 3 municipality wit	2003 3
9.6 N Effectiveness Total number o Environment Co Objective Context for soli	UMBER OF MU 2007 3 Measure f solid waste ma ertificate of Appr d waste manage	INICIPAL SOLID EFFECTI 2006 3 anagement facilitie roval.	VENESS 2005 3 es owned by the	2004 3 municipality wit	2003 3
9.6 N Effectiveness Total number o Environment Co Objective Context for soli	UMBER OF MU 2007 3 Measure f solid waste ma ertificate of Appr d waste manage	INICIPAL SOLID EFFECTI 2006 3 anagement facilitie roval.	VENESS 2005 3 es owned by the	2004 3 municipality wit	2003 3
9.6 N Effectiveness Total number o Environment C Objective Context for soli Notes & Key F	UMBER OF MU 2007 3 Measure f solid waste ma ertificate of Appr d waste manage	NICIPAL SOLID EFFECTI 2006 3 anagement facilitie roval. ement facility com erstanding Resu	VENESS 2005 3 es owned by the	2004 3 municipality wit	2003 3

MUNICIPALITY

Municipal Performance Measurement Program • 2007 RESULTS

9.7 FACILITY COMPLIANCE - EFFECTIVENESS

Effectiveness Measure

Number of days per year when a Ministry of Environment compliance order for remediation concerning an air or groundwater standard was in effect for a municipally owned solid waste management facility, by facility.

Objective

Municipal solid waste services do not have an adverse impact on environment.

Facility Name	Days 2007	Days 2006	Days 2005	Days 2004	Days 2003
Kenora Area Solid Waste Transfer Facility	0	0	0	0	0
Kenora Area Solid Waste Landfill Site	0	0	0	0	0
Tri-Municipal Landfill Site	0	0	0	0	0
Please delete un-used rows					

Notes & Key Factors for Understanding Performance

Facility Name: SLC 92 3553 03 to SLC 92 3560 03

Days: SLC 92 3553 07 to SLC 92 3560 07

List facilities in the order they appear in the 2007 FIR.

		EFFECT	VENESS	1	
	2007	2006	2005	2004	2003
	N/A%	N/A%	30.7%	32.3%	29.8%
Effectiveness Percentage of	Measure residential solid w	vaste diverted fo	or recycling.		
Objective Municipal solid	waste reduction	programs divert	waste from land	Ifills and/or incine	erators.
Notos & Koy E	actors for Unde	retanding Doc	ılte		
		i standing itest			
		_			
SLC 92 3655 07 F	inancial Information	Return.			
	9.9 DIVER	RSION OF RES	DENTIAL SOLI		
(Based on		RSION OF RES			al Tonnage
(Based on	9.9 DIVER	RSION OF RES	ustrial/Commer		al Tonnage)
(Based on	9.9 DIVEF Combined Resid	RSION OF RES dential and Ind EFFECT	ustrial/Commer VENESS	cial/Institutiona	
(Based on	9.9 DIVEF Combined Resid	RSION OF RES dential and Ind EFFECT 2006	ustrial/Commer VENESS 2005	cial/Institutiona	2003
(Based on	9.9 DIVEF Combined Resid	RSION OF RES dential and Ind EFFECT	ustrial/Commer VENESS	cial/Institutiona	
	9.9 DIVER Combined Resid 2007 11.6%	RSION OF RES dential and Ind EFFECT 2006	ustrial/Commer VENESS 2005	cial/Institutiona	2003
Effectiveness	9.9 DIVEF Combined Resid 2007 11.6% Measure	RSION OF RES dential and Ind EFFECT 2006 9.8%	ustrial/Commer VENESS 2005 x%	cial/Institutiona	2003
Effectiveness	9.9 DIVER Combined Resid 2007 11.6%	RSION OF RES dential and Ind EFFECT 2006 9.8%	ustrial/Commer VENESS 2005 x%	cial/Institutiona	2003
Effectiveness Percentage of	9.9 DIVER Combined Resident 2007 11.6% Measure residential solid w	RSION OF RES dential and Ind EFFECT 2006 9.8%	ustrial/Commer VENESS 2005 x% or recycling	cial/Institutiona	2003 x%
Effectiveness Percentage of (based on com	9.9 DIVEF Combined Resid 2007 11.6% Measure	RSION OF RES dential and Ind EFFECT 2006 9.8%	ustrial/Commer VENESS 2005 x% or recycling	cial/Institutiona	2003 x%
Effectiveness Percentage of	9.9 DIVER Combined Resident 2007 11.6% Measure residential solid w	RSION OF RES dential and Ind EFFECT 2006 9.8%	ustrial/Commer VENESS 2005 x% or recycling	cial/Institutiona	2003 x%
Effectiveness Percentage of (based on com Objective	9.9 DIVER Combined Residential 2007 11.6% Measure residential solid webined residential	RSION OF RES dential and Ind EFFECT 2006 9.8% vaste diverted fo and Industrial/C	ustrial/Commer VENESS 2005 x% or recycling ommercial/Instit	cial/Institutiona	2003 x%
Effectiveness Percentage of (based on com Objective	9.9 DIVER Combined Resident 2007 11.6% Measure residential solid w	RSION OF RES dential and Ind EFFECT 2006 9.8% vaste diverted fo and Industrial/C	ustrial/Commer VENESS 2005 x% or recycling ommercial/Instit	cial/Institutiona	2003 x%
Effectiveness Percentage of (based on com Objective Municipal solid	9.9 DIVER Combined Residential 2007 11.6% Measure residential solid w bined residential waste reduction	RSION OF RES dential and Ind EFFECT 2006 9.8% vaste diverted fo and Industrial/C programs divert	ustrial/Commer VENESS 2005 x% or recycling ommercial/Instit waste from lanc	cial/Institutiona	2003 x%
Effectiveness Percentage of (based on com Objective Municipal solid	9.9 DIVER Combined Residential 2007 11.6% Measure residential solid webined residential	RSION OF RES dential and Ind EFFECT 2006 9.8% vaste diverted fo and Industrial/C programs divert	ustrial/Commer VENESS 2005 x% or recycling ommercial/Instit waste from lanc	cial/Institutiona	2003 x%
Effectiveness Percentage of (based on com Objective Municipal solid	9.9 DIVER Combined Residential 2007 11.6% Measure residential solid w bined residential waste reduction	RSION OF RES dential and Ind EFFECT 2006 9.8% vaste diverted fo and Industrial/C programs divert	ustrial/Commer VENESS 2005 x% or recycling ommercial/Instit waste from lanc	cial/Institutiona	2003 x%
Effectiveness Percentage of (based on com Objective Municipal solid	9.9 DIVER Combined Residential 2007 11.6% Measure residential solid w bined residential waste reduction	RSION OF RES dential and Ind EFFECT 2006 9.8% vaste diverted fo and Industrial/C programs divert	ustrial/Commer VENESS 2005 x% or recycling ommercial/Instit waste from lanc	cial/Institutiona	2003 x%
Effectiveness Percentage of (based on com Objective Municipal solid	9.9 DIVER Combined Residential 2007 11.6% Measure residential solid w bined residential waste reduction	RSION OF RES dential and Ind EFFECT 2006 9.8% vaste diverted fo and Industrial/C programs divert	ustrial/Commer VENESS 2005 x% or recycling ommercial/Instit waste from lanc	cial/Institutiona	2003 x%
Effectiveness Percentage of (based on com Objective Municipal solid	9.9 DIVER Combined Residential 2007 11.6% Measure residential solid w bined residential waste reduction	RSION OF RES dential and Ind EFFECT 2006 9.8% vaste diverted fo and Industrial/C programs divert	ustrial/Commer VENESS 2005 x% or recycling ommercial/Instit waste from lanc	cial/Institutiona	2003 x%

Parks and Recreation

CONTACT PERSON

Efficient operation of parks.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 7102 13 Financial Information Return.

10.2 RECREATION PROGRAMS – EFFICIENCY					
2007	2006	2005			
\$41.03	\$11.27	\$7.88			

Efficiency Measure

Operating costs for recreation programs per person.

Objective

Efficient operation of recreation programs.

Notes & Key Factors for Understanding Results

Recreation facility closed for parts of 2005 and 2006 due to renovations.

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.

This measure is based on total population, not the population participating in recreation programs.

SLC 91 7202 13 Financial Information Return.

				ICIENCY
	2007	2006	2005	-
	\$183.30	\$171.74	\$143.69	
Efficiency Mea	asure			
-		acilities per pers	on.	
Objective				
Efficient operat	ion of recreatior	n facilities.		
Notes & Key F	actors for lind	erstanding Res	ilte	
totes & ney i		erstanding rest		
	•	•	95 to improve the de	finition of operating costs.
SLC 91 7303 13 F	inancial Information	n Return.		
10.4 RE	CREATION PR			ACILITIES (SUBTOTAL)
		EFFIC	IENCY	
	2007 \$224.34	-		
	JZZ4.34			
	¥			
Efficiency Mea	asure			
	asure	programs and rec	creation facilities	per person (Subtotal).
Operating costs Objective	s for recreation	-		
Operating costs Objective	s for recreation	programs and rec		
Operating costs Objective Efficient operat	asure s for recreation ion of recreatior	n programs and r	ecreation facilitie	
Operating costs Objective Efficient operat	asure s for recreation ion of recreatior	-	ecreation facilitie	
Operating costs Objective Efficient operat	asure s for recreation ion of recreatior	n programs and r	ecreation facilitie	
Operating costs Objective Efficient operat	asure s for recreation ion of recreatior	n programs and r	ecreation facilitie	
Operating costs Objective Efficient operat Notes & Key F	asure s for recreation ion of recreatior actors for Und	erstanding Res	ecreation facilitie	
Operating costs Objective Efficient operat Notes & Key F Formulas for all ef This measure repr	asure s for recreation ion of recreation factors for Und	erstanding Reso were changed in 200 nd is automatically c	ecreation facilitie ults 15 to improve the de	es.

10.5 TRAILS - EFFECTIVENESS						
	2007	2006	2005	2004		
	77	77	77	77		
Effectiveness Total kilometres						
SLC 92 7152 05 F	inancial Information	Return.				
	2007	2006	2005	2004		
	5.74	5.58	5.58	N/A		
Objective Trails provide re	s of trails per 1,00	unities.				
SLC 92 /152 07 F	inancial Information	Return.				
Notes & Key F	actors for Unde	rstanding Res	ults			

	1 <u>0.</u> 6	OPEN SPACE	- EFFECTIVEN	ESS
	2007	2006		
	483	340		
Effectiveness Hectares of op	Measure en space (munic	cipally owned).		
SLC 92 7155 05 F	inancial Information	n Return.		
	2007	2006		
	36.01	24.63		
Objective	en space per 1,0	000 persons (mur	nicipally owned)	
Open space is	adequate for po	pulation.		
SLC 92 7155 07 F	inancial Information	n Return.		
Notes & Key F	actors for Unde	erstanding Kest	lits	
Notes & Key F		PANT HOURS FO	DR RECREATIO	ON PROGRAMS
Notes & Key F		_	DR RECREATIO	ON PROGRAMS
Notes & Key F	10.7 PARTICIE	PANT HOURS FO	OR RECREATIO	ON PROGRAMS
Effectiveness Total participar Objective	10.7 PARTICIF 2007 11308.11 Measure at hours for recre	PANT HOURS FO EFFECTI 2006	DR RECREATIO VENESS 2005 0	
Effectiveness Total participar Objective Recreation pro Notes & Key F	10.7 PARTICIE 2007 11308.11 Measure at hours for recree grams serve nee	PANT HOURS FO EFFECTI 2006 4557.11 eation programs p	DR RECREATION VENESS 2005 0 Deer 1,000 persor	ns.
Effectiveness Total participar Objective Recreation pro Notes & Key F Recreation fact	10.7 PARTICIE 2007 11308.11 Measure at hours for recrease grams serve need factors for Under lity closed for para	PANT HOURS FO EFFECTI 2006 4557.11 eation programs p eds of residents. erstanding Resu arts of 2005 and 2	DR RECREATION VENESS 2005 0 0 Der 1,000 person Ilts 2006 due to rend dial events.	ns.
Effectiveness Total participar Objective Recreation pro Notes & Key F Recreation fact	10.7 PARTICIE 2007 11308.11 Measure at hours for recrease grams serve need factors for Under lity closed for participation as redefined in 200 of this measure is to	PANT HOURS FO EFFECTI 2006 4557.11 eation programs p eds of residents. erstanding Resu arts of 2005 and 2	DR RECREATION VENESS 2005 0 0 Der 1,000 person Ilts 2006 due to rend dial events.	ns.

10.8 INDOOR RECREATION FACILITIES - EFFECTIVENESS							
	2007	2006					
	12211	12211					
•		`	inicipally owned).				
	2007	2006					
	910.32	884.41					
Effectiveness Square metres		ation facility space	e per 1,000 persons (municipally owned).				

Objective

Recreation facility space is adequate for population.

In 2006, the measure for recreation facilities was split into a measure of indoor recreation facilities and a measure of outdoor recreation facility space. The new measures are defined as municipally owned facilities.

SLC 92 7356 07 Financial Information Return.

Notes & Key Factors for Understanding Results

10.	9 OUTDOO <u>R R</u>	ECREATION F
	2007	2006
	0	0
Effectiveness	Measure	
Square metres	of outdoor recre	eation facility spa
SLC 92 7359 05 F	inancial Information	n Return.
	2007	2006
	0	0
Objective		eation facility spa
		cilities was split into new measures are
SLC 92 7359 07 F	inancial Information	n Return.
Notos 8 Kov E	actors for lind	orstanding Bas
Notes & Key F	actors for Und	erstanding Res

Libraries

CONTACT PERSON

11.1 LIBR/	ARY COSTS PE	R PERSON – EI	FFICIENCY				
2007 2006 2005							
\$43.12	\$40.95	\$45.34					

Efficiency Measure

Operating costs for library services per person.

Objective

Efficient library services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.

SLC 91 7403 13 Financial Information Return.

11.2 LIBRARY COSTS PER USE – EFFICIENCY					
	2007	2006	2005		
	\$1.08	\$1.15	\$1.12		

Efficiency Measure

Operating costs for library services per use.

Objective

Efficient library services.

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs.

SLC 91 7404 13 Financial Information Return.

	11.3	LIBRARY USE	S - EFFECTIVEN	NESS	
	2007	2006	2005	2004	
	39.85	35.62	40.61	N/A	
Effectiveness Library uses pe					
Objective	of library services				
	actors for Under		ults		
SLC 92 7460 07 F	inancial Information I				
	2007	2006	2005 - EFFE	2004	
	18.1%	12.8%	21.6%	N/A%	
Notes & Key F	on on library usages actors for Under	rstanding Res	ults		
SEC 92 7401 07 P					
	11.5 NON-ELEC 2007	2006	2005 - EF	2004	
	81.9%	87.2%	78.4%	N/A%	
Objective		percentage of t	I		
	actors for Unde		ults		
SLC 92 7462 07 F	inancial Information I	Return.			

Land Use Planning

CONTACT PERSON

12.1 LOCATION OF NEW DEVELOPMENT - EFFECTIVENESS				
2007				
N/A%				

Effectiveness Measure

Percentage of new residential units located within settlement areas.

Objective

New residential development is occurring within settlement areas.

Notes & Key Factors for Understanding Results

SLC 92 8170 07 Financial Information Return.

In 2007, the measure for the location of new development was redefined for greater accuracy.

12.2 PRESERVATION OF AGRICULTURAL LAND DURING REPORTING YEAR EFFECTIVENESS							
	2007	2006	2005	2004	2003		
N/A% N/A% N/A% N/A% N/A%							

Effectiveness Measure

Percentage of land designated for agricultural purposes which was not re-designated for other uses during the reporting year.

Objective

Preservation of agricultural land.

Notes & Key Factors for Understanding Results

SLC 92 8163 07 Financial Information Return.

12.3	PRESERVATIO		LTURAL LAND	RELATIVE TO 2	2000
	2007	2006	2005	2004	2003
	N/A%	N/A%	N/A%	N/A%	N/A%
uses relative to Objective	Measure and designated f the base year of agricultural land	2000.	urposes which w	vas not re-desigr	nated for other
	-		-11 -		
Notes & Key F	actors for Unde	rstanding Resi	ults		
SLC 92 8164 07 F	inancial Information	Return.			
12.4 CHANGE	IN NUMBER O		RAL HECTARES	DURING REPO	ORTING YEAF
	2007	2006	2005	2004	2003
	0	0	0	0	0
re-designated f	Measure ares of land origi or other uses dui agricultural land	ing the reporting		purposes which	was
Notes & Key F	actors for Unde	rstanding Resi	ults		

12.5 CHANGE IN NUMBER OF AGRICULTURAL HECTARES SINCE 2000 EFFECTIVENESS					
	2007	2006	2005	2004	2003
	0	0	0	0	0
Effectiveness Measure					
Number of hectares of land originally designated for agricultural purposes which was re-designated for other uses since January 1, 2000.					
Objective Preservation of agricultural land.					
Notes & Key Factors for Understanding Results					
SLC 92 8166 07 F	inancial Information	Return.			